

REQUEST FOR GRANT APPLICATIONS

FOR

WALK, RIDE, AND ROLL TO SCHOOL
MINI-GRANT PROGRAM

APPLICATION DEADLINE: April 21, 2017, at 5 p.m.

Submit an application electronically between March 13, 2017, and April 21, 2017, to: iCommuteGrants@sandag.org



401 B Street, Suite 800 • San Diego, CA 92101-4231 • (619) 699-1900

**REQUEST FOR GRANT APPLICATIONS
FOR
WALK, RIDE, AND ROLL TO SCHOOL MINI-GRANT PROGRAM
2017-2018 SCHOOL YEAR
SANDAG DOCUMENT NO. 5005140**

I. INTRODUCTION

The San Diego Association of Governments (SANDAG) is soliciting applications for the Walk, Ride, and Roll to School Mini-Grant Program. This Request for Grant Applications (RGA) describes the eligibility requirements of the program, the project schedule, the grant application evaluation process, the minimum information that must be included in the application, and a sample grant agreement.

II. PROGRAM OVERVIEW

In support of active transportation and safe routes to school, the SANDAG iCommute program will award mini-grants of up to \$1,500 to public or private K-12 schools or school districts for programs or projects that educate and encourage active forms of transportation to and from school, or that promote pedestrian and bike safety around schools. A total of \$30,000 in grant funding is available.

III. ELIGIBLE APPLICANTS

- Public and private (K-12) schools located within San Diego County
- San Diego County school districts
- Community-based organizations in partnership with a K-12 school
- K-12 after-school programs

Organizations that received a 2017 GO by BIKE Mini-Grant are not eligible to receive a 2017 iCommute Walk, Ride, and Roll to School Mini-Grant.

IV. ELIGIBLE PROGRAMS/PROJECTS

Walk, Ride, and Roll to School Mini-Grants can be used in a variety of ways that educate, promote, and raise awareness about the benefits of taking active forms of transportation to and from school. Examples of programs/projects include, but are not limited to:

- Host events or fairs that promote and encourage students to walk, bike, skateboard, or scooter to school (Walking Wednesdays, Bike to School Day, etc.)
- Host bike rodeos and safety obstacle courses for students
- Start a Walking School Bus or bike train program - train parents to lead Walking School Buses and bike trains and provide safety gear
- Offer classes related to bike and pedestrian safety for students

- Hold contests that challenge and reward students for walking, biking, skateboarding, or taking a scooter to school
- Create school murals or art projects that promote active transportation
- Coordinate group bike rides and walks for parents and students
- Offer bike maintenance classes to students and parents
- Install bike racks or secure bike parking (only eligible if incorporated as part of a larger active transportation promotion or bike safety and educational program)

V. ELIGIBLE EXPENSES

- Event expenses such as permits and supplies
- Marketing expenses related to producing, placement, and printing of promotional materials
- Incentives or prizes for student contests that promote active transportation
- Consultant fees to conduct active transportation education activities
- The addition of bike lockers, bike racks, and bike parking are eligible expenses if they are accompanied by an educational promotion or encouragement effort

VI. UNALLOWABLE ACTIVITIES AND EXPENSES

Walk, Ride, and Roll to School Mini-Grants will be provided by funding received from the Federal Highway Administration. The Federal Cost Principles outlined in FAR Part 31 provide guidance on costs that are allowable under this RGA. Examples of unallowable activities and expenses are listed below. For a comprehensive list, see <https://www.acquisition.gov/?q=/browse/far/31>.

- Staff salaries
- Timed races
- Infrastructure or capital projects, such as street improvements. The addition of bike lockers, bike racks, and bike parking are allowable expenses if they are accompanied by an educational promotion or encouragement effort
- Fundraising events
- Political campaigns
- Cash prizes
- Tobacco, alcohol, and firearms
- Religious activities

VII. THRESHOLD AND SUBMITTAL REQUIREMENTS

Applications must meet the threshold and submittal requirements below.

A. Eligibility Criteria

Applicants that fail to meet the following eligibility criteria will be considered ineligible for award. This shall be at the sole discretion of SANDAG.

1. Applicants must be located in San Diego County and be one of the eligible grantee types listed in Section III of this RGA. The organization's application must be signed by an authorized representative such as principal, superintendent, or director.
2. Only one grant application can be submitted per organization, and only one grant application can be submitted per project.
3. The event or activity must be held sometime during the 2017-2018 school year (but no later than June 15, 2018).
4. The application must include a detailed project budget and a clear description of how funding will be used in the project budget table included in Attachment B to this RGA.
5. The application must demonstrate a direct connection between the proposed activities and the grant program's goal to educate and encourage active forms of transportation to and from school. A plan for measuring outcomes must be included in the proposal.
6. The project activities must illustrate their reach to the entire student population and describe the effort that will be made to reach low-income, disabled, and minority students and families.
7. The project should demonstrate creativity and appeal to all students particularly audiences that might not have experience traveling to and from school via active transportation.
8. The project must be feasible and reasonable to carry out within the proposed budget, timeline, and staff resources.
9. Events must be free and open to the entire student body.
10. Events must not have political, religious, or discriminatory themes or partners associated with them.
11. Applicant must be willing to execute an agreement for a Walk, Ride, and Roll to School Mini-Grant in the same form as attached to this RGA within the timelines noted in this RGA.

B. Methodology

The Project applicant **must** respond to the following questions.

1. How will your school or district use the funds if awarded a Walk, Ride, and Roll to School Mini-Grant? Please specify how much advanced planning your program/project will require after notifications of grant awards are made.
2. How will the project advance the grant program's goal to educate and encourage active forms of transportation to and from school and increased safety around schools?
3. How will this project be promoted to ensure broad participation? How many individuals do you anticipate will be affected by this project? What demographic groups will benefit from the project?
4. How will you define project success? Describe how project outcomes will be measured.

VIII. REPORTING REQUIREMENTS

Upon the project's completion, the recipient will provide SANDAG with a final report that summarizes the Project to include:

- A.** Description of the project's activities, challenges, successes, and participation rates.
- B.** At least 15 digital photos that represent each of the activities of the funded project. Upon notification of award, grant recipients will be provided with a SANDAG 'Photo Release' form to be completed by all featured photo subjects. The photos should be high resolution (at least 4 inches by 6 inches with a minimum of 300 pixels per inch) and contain captions with project descriptions, dates, locations, and the names and release forms of those featured, if appropriate.
- C.** Copies of all promotional materials developed for the project **must** include the iCommute and SANDAG logos provided by SANDAG, and **must** be approved by SANDAG prior to publication and distribution. The logo files should be kept to scale if resized, and should remain unmodified. Marketing materials should be reviewed by Phoenix Smith (phoenix.smith@sandag.org) prior to printing. Please allow 48 business hours for review.
- D.** Press releases or other media materials used to promote the event or activity.
 1. Social media posts can highlight funding from @SANDAG, @iCommuteSD, and supporting #WalkRideRollSD.

Final reports are due two weeks after an event's completion and no later than June 29, 2018.

IX. PAYMENT OF GRANT FUNDS

All work performed as a result of the grant agreement will be on a reimbursement basis. Work done prior to the date of a fully executed grant agreement will not be funded. Funds will not be disbursed until an agreement has been approved and fully executed by SANDAG and the grant recipient, along with the submittal of a completed evaluation, itemized invoice, and copies of receipts.

X. APPLICATION SUBMITTAL INSTRUCTIONS

- A.** The application shall be limited to five pages, inclusive of required forms.
- B.** The application shall address the Threshold and Submittal Requirements (Section VII above) and how the proposed program/project achieves the grant objectives.
- C.** The complete application shall be submitted to SANDAG no later than April 21, 2017, by 5 p.m. Pacific Daylight Time (PDT) by email to iCommuteGrants@sandag.org
- D.** All questions relating to this request for applications can be directed to:

Patty Talamantes
San Diego Association of Governments
401 B Street, Suite 800
San Diego CA 92101
Phone: (619) 699-4814
Email: iCommuteGrants@sandag.org

XI. EVALUATION AND SELECTION PROCESS

Applications submitted after 5 p.m. PDT on Friday, April 21, 2017, will not be considered. All information submitted in the application package will be utilized by the grant review committee as a basis for evaluation. Each applicant should demonstrate how effectively its application meets the Threshold and Submittal Requirements (Section VII) and program goal. Eligible applications receiving between 75 and 100 points will be considered for funding. Projects will receive funding in the order of their respective rankings until all funding has been allocated or no applications scoring at or above 75 points remain.

Eligible applications will be scored on the following areas:

Evaluation Factor	Point Value
Organization’s experience and capacity for carrying out the project	20
Methodology and approach to project	30
Project budget	30
Quality, comprehensiveness, and reasonableness of the application submitted	20
Total Available Points	100

XII. GRANT PROGRAM TIMELINE

Grant applications received after the application due date will not be accepted. Key dates for the grant process include:

Grant Process	Date
Release of RGA	March 13, 2017
Grant applications due to SANDAG	March 13, 2017, to April 21, 2017
Grant applications review	April 24, 2017, to May 5, 2017
Grant awards and notifications	By May 12, 2017
Approval of grant agreements	June 2017
Final list of grant projects	July 2017
Project start date	August 1, 2017
Project completion date	June 15, 2018
Final report due date	June 29, 2018

XIII. SPECIAL CONDITIONS

A. Reservations

This RGA does not commit SANDAG to award a contract, defray any costs incurred in the preparation of an application pursuant to this RGA, or to procure or contract for work. SANDAG may reject applications without providing the reason(s) underlying the declination. Failure to award a grant agreement to the applicants with the lowest project budget will not result in a cause of action against SANDAG.

B. Public Records

All applications submitted in response to this RGA become the property of SANDAG and are considered public record. As such, applications may be subject to public review.

C. Right to Cancel

SANDAG reserves the right to cancel or revise, for any or no reason, in part or in its entirety, this RGA. If SANDAG revises and/or cancels the RGA prior to the deadline for applications, applicants will be notified by email.

D. Contingency List

In the event that an organization cancels or decides not to use the funds allotted, SANDAG may choose to offer those available funds to the organization with the next highest score that did not receive full funding. This offer will be made to each organization on the ranked list scoring at or above 75 points until all funds have been exhausted.

E. Additional Information

SANDAG reserves the right to request additional information and/or clarification from any or all applicants to this RGA, but is under no obligation to do so.

F. Grant Agreement

The selected grant recipients will be required to sign the "Walk, Ride, and Roll to School Mini-Grant Program Agreement," and to provide the insurance certificates and all other required documentation prior to the contract execution. Successful applicants who are offered a grant award will be given no more than 45 days to execute the agreement for Walk, Ride, and Roll to School Mini-Grant Program. Applicants failing to execute the agreement within 45 days shall forfeit their award and SANDAG may award the funding to another applicant at its discretion.

Consistent with SANDAG Board Policy No. 035 "Competitive Grant Program Procedures" (Attachment D), SANDAG intends to hold grantees accountable to the project schedules they have proposed in order to ensure fairness in the competitive process and encourage grantees to get their projects implemented quickly so that the public can benefit from the project deliverables as soon as possible.

SANDAG will not be held accountable for any harm caused during and/or from project events funded by SANDAG.

G. Insurance Requirements

Applicants will be required to provide proof of insurance. The required insurance certificates (or proof of self-insurance for public entities) must comply with all requirements shown in the Grant Agreement and must be provided prior to contract execution.

Minimum Policy Limits Required

Commercial General Liability (per occurrence)	\$100,000
Commercial General Liability (aggregate)	\$100,000
Workers' Compensation Employer's Liability	As required by the State of California

XIV. OWNERSHIP OF WORK PRODUCT

All documents and other information developed or received by the selected applicants shall be the property of SANDAG. Grantee shall provide SANDAG with all original work products arising from the agreement. This provision is meant to include SANDAG ownership of the 15 photos provided as a deliverable by applicants.

XV. PROTESTS

SANDAG protest procedures may be obtained on the SANDAG website at sandag.org/contracts or by contacting Jenny Russo by email at jenny.russo@sandag.org.

XVI. INCORPORATION OF ATTACHMENTS

The following documents are attached and incorporated by reference if the box next to document title is marked.

- Attachment A – Sample Project Summary
- Attachment B – Sample Project Budget Estimate Form
- Attachment C – Sample Grant Agreement
- Attachment D – SANDAG Board Policy No. 035 “Competitive Grant Program Procedures”

**ATTACHMENT A
SAMPLE PROJECT SUMMARY**

PROJECT SUMMARY

A. Program/Project Title:

B. Program/Project Applicant:

(Provide the name and address of the organization)

Name of Organization: _____

Address: _____

C. Primary Contact and Secondary Contact:

(Provide the contact name, title, mailing address, phone number, fax number, email, and role on the project)

Primary Contact

Name: _____ Title: _____

Mailing Address: _____

Phone: _____ Fax: _____

Email: _____

Role on the Project: _____

Secondary Contact

Name: _____ Title: _____

Mailing Address: _____

Phone: _____ Fax: _____

Email: _____

Role on the Project: _____

D. Program/Project Description:

(Describe the program/project goals, location, scope, and elements to be funded by the Walk, Ride, and Roll to School Mini-Grant funding.)

SAMPLE

E. Description of Applicant and Assigned Staff:

(Describe the applicant and the experience/skills of the staff that the applicant proposes to assign to the program/project)

A large rectangular box with a thin black border, intended for the applicant's response. The box is mostly empty, but a large, light gray watermark with the word "SAMPLE" in all caps is oriented diagonally from the bottom-left to the top-right across the center of the box.

F. Proposed Methodology:

(Provide the information requested and respond to the questions asked in Section VII.B.)

SAMPLE

G. Project Budget Estimate:

(Provide a clear description of how funding will be used. Describe the approach for generating such estimate that can be relied upon for sound decision-making)

SAMPLE

**ATTACHMENT B
SAMPLE PROJECT BUDGET ESTIMATE FORM**

Project Budget:

Using the table below as a template, indicate anticipated project expenditures.

LIST OF EXPENSES	ESTIMATED AMOUNT
1.	\$
2.	\$
3.	\$
4.	\$
5.	\$
6.	\$
7.	\$
8.	\$
9.	\$
10.	\$
11.	\$
12.	\$
13.	\$
14.	\$
15.	\$
16.	\$
17.	\$
18.	\$
19.	\$
20.	\$
TOTAL	\$

ATTACHMENT C
SAMPLE AGREEMENT FOR WALK, RIDE AND ROLL MINI-GRANT PROGRAM

(Please see the following page)

SAMPLE

**SAMPLE AGREEMENT FOR
GO by WALK, RIDE, AND ROLL MINI-GRANT PROGRAM**

THIS Agreement for Walk, Ride, and Roll Mini-Grant Program [AGREEMENT NUMBER] ("Agreement") is made this [Day] day of [Month], [Year], by and between the San Diego Association of Governments ("SANDAG") and the Grant Recipient ("Grantee") [Name of Organization].

Address: _____
City, State, ZIP: _____
Telephone: _____ Fax: _____ Email: _____
Contact Person: _____
Tax I.D. No.: _____

Title of Activity ("Project"): _____
Objectives: _____
Location: _____ Date(s): _____

The purpose of this Agreement is to establish the terms and conditions for SANDAG to provide Grantee with funding to implement the Project.

I. TERMS AND CONDITIONS:

A. Term

The term of this Agreement shall commence immediately upon the effective date written on the top of this Agreement. This Agreement shall remain in effect until the project is completed or June 29, 2018, whichever comes first. The term of this Agreement may be amended by agreement of the parties.

B. Approved Project Budget

Grantee successfully applied for Walk, Ride, and Roll to School Mini-Grant Program funding for the project. SANDAG agrees to provide support for, the named activity by a grant in the amount of \$_____.

C. Project Implementation and Oversight

Although SANDAG will be providing financial assistance to Grantee to support the project, SANDAG will not be responsible for project implementation or have any control of Grantee or the means or methods it uses to carry out the project. Grantee hereby declares that it is independent from SANDAG and agrees that, in the performance of this Agreement, it shall act as an independent contractor and not as an employee of SANDAG. Grantee has and hereby retains full control of all the employment, compensation, and discharge of all employees of Grantee assisting in its performance hereunder. Grantee shall be fully responsible for all matters relating to payment of its employees, including compliance with Social Security, withholding tax, and all other laws and regulations governing such matters. Grantee shall be responsible for its own acts and those of its agents and employees during the term of this Agreement, except as otherwise specifically provided, as an independent contractor.

D. Insurance

Grantee shall procure and maintain for the duration of this grant, insurance against claims for injuries to persons, or damages to property, which may arise from or in connection with the performance of the work hereunder by Grantee, its agents, representatives, or employees.

1. Minimum Policy Limits Required

Commercial General Liability (per occurrence)	\$100,000
Commercial General Liability (aggregate)	\$100,000
Workers' Compensation Employer's Liability	As required by the State of California's statutory limits

2. No Limitation on Liabilities and Obligations

The requirements as to the types and limits of insurance coverage to be maintained by Grantee, and any approval of said insurance by SANDAG are not intended to and shall not in any manner limit or qualify the liabilities and obligations otherwise assumed by Grantee pursuant to this Agreement, including, but not limited to, the provisions concerning indemnification.

3. Endorsements

Grantee shall furnish SANDAG with certificates of insurance and any required endorsements effecting coverage required by this section. The endorsements are to be signed by a person authorized by that insurer to bind coverage on its behalf. Endorsements must specifically state that they modify the policy language. All certificates and endorsements are to be received and approved by SANDAG before work commences.

- a. The Commercial General Liability policy shall contain, or be endorsed to contain, the following provisions:

"SANDAG, its directors, officers, agents, and employees are to be covered as additional insureds with respect to liability arising out of work or operations performed by or on behalf of the Grantee including materials, parts, or equipment furnished in connection with such work or operations."

General liability coverage can be provided in the form of an endorsement to the Grantee's insurance, or as a separate owner's policy. For any claims related to this project, the Grantee's insurance coverage shall be primary insurance as respects SANDAG, its officers, officials, employees, and volunteers. Any insurance or self-insurance maintained by the entity, its officers, officials, employees, or volunteers shall be excess of the Grantee's insurance and shall not contribute with it.

The Workers' Compensation and Employers' Liability policy or policies shall contain, or be endorsed to contain, the following provisions:

Grantee hereby grants to SANDAG a waiver of any right to subrogation that any insurer of Grantee may acquire against SANDAG by virtue of the payment of any loss under such insurance. Grantee agrees to obtain an endorsement that may be necessary to affect this waiver of subrogation, but this provision applies regardless of whether or not SANDAG has received a waiver of subrogation endorsement from the insurer.

E. No SANDAG Obligations to Third Parties

In connection with the Project, the Grantee agrees that SANDAG shall not be subject to any obligations or liabilities to any subgrantee, lessee, third-party contractor, or other person or entity that is not a party to the agreement for the project

F. Indemnification

Grantee agrees to defend, indemnify, protect, and hold SANDAG and its directors, officers, and employees harmless from and against any and all claims asserted or liability established for damages or injuries to any person or property, including injury to the Grantee's or its subcontractors' employees, agents, or officers, which arise from or are connected with or are caused or claimed to be caused by the negligent, reckless, or willful acts or omissions of Grantee and its subcontractors and their agents, officers, or employees, in performing the work or services herein, and all expenses of investigating and defending against same, including attorney's fees and costs; provided, however, that the Grantee's duty to indemnify and hold harmless shall not include any claims or liability arising from the established sole negligence or willful misconduct of SANDAG, its directors, agents, officers, or employees. Grantee shall have no authority, express or implied, to act on behalf of SANDAG in any capacity whatsoever, as an agent or otherwise. Grantee shall have no authority, express or implied, to bind SANDAG or its members, agents, or employees to any obligation whatsoever.

G. Project Schedule and Payments

Grantee shall make diligent and timely progress toward completion of the Project within the timelines set forth in the Project Schedule, which is attached hereto and incorporated herein as Attachment E. Grantee further agrees to the requirements and timeframes set forth in SANDAG Board Policy No. 035 "Competitive Grant Program Procedures", and any amendments thereto, which is attached hereto and incorporated herein as Attachment D. In the event Grantee encounters difficulty in meeting the Project Schedule or anticipates difficulty in complying with the Project Schedule, Grantee shall immediately notify the SANDAG in writing at iCommuteGrants@sandag.org, and shall provide pertinent details, including the reason(s) for the delay in performance and the date by which Grantee expects to complete performance. Grantee's notification shall be informational in character only and SANDAG receipt of it shall not be construed as a waiver by SANDAG of a project delivery schedule or date, or any rights or remedies provided by this Agreement.

Within 30 calendar days following project completion and no later than June 29, 2018, the Grantee agrees to submit a final certification of project expenses and final report. If the Grantee fails to provide a final certification of project expenses and final report within

30 days of project completion or by June 29, 2018 (whichever date comes first), the Grantee will not be eligible for reimbursement and/or future SANDAG grant opportunities.

H. Termination

Termination for cause shall be merited in the event of a material breach of this Agreement. Events of material breach shall include, but not be limited to, failure to adhere to the project time schedule, failure to maintain required insurance, bankruptcy, failure to pay any subcontractor or other company or person retained by Grantee in connection with this Agreement, or Grantee negligently or intentionally disregards laws, ordinances, rules, regulations, or orders of any public authority having jurisdiction.

I. Project Schedule

Project Milestone		Completion Deadlines
1.	Project Implementation	August 1, 2017, to June 15, 2018
2.	Project Completion	June 15, 2018
3.	Final Report Due	June 29, 2018

J. Compliance with All Applicable Laws and Code of Conduct

As required by federal law, SANDAG has established Disadvantaged Business Enterprise (DBE) program under 49 C.F.R. 26. Although no goal has been set for this Agreement, DBEs and other small businesses are encouraged to participate in the performance of agreements where applicable.

SANDAG requires compliance with Title VI and Title VII of the Civil Rights Act of 1964, the Americans with Disabilities Act, the Age Discrimination in Employment Act, and the California Fair Employment and Housing Act, as amended, and all other applicable discrimination laws and civil rights statutes and implementing regulations. SANDAG will not tolerate illegal discrimination or harassment by its grant recipients.

Grantee agrees to abide by all requirements of applicable and relevant laws or regulations, and will ensure that the Project complies with the eligibility requirements and ineligibility prohibitions for the Project as set forth in the Request for Grant Applications. Further, Grantee agrees to include nondiscrimination and compliance provisions in all subcontracts to perform work under this Agreement.

K. Complaint Procedures

Grantee is required to record and track complaints made by employees, volunteers, clients, or the general public, including complaints relating to Title VI, ADA, and service quality, or any other grievance pertaining to the Project. Grantee shall ensure timely resolution of complaints, and sufficiently document steps taken to investigate and address complaints. Grantee shall report complaints to SANDAG and make these records available to SANDAG for inspection during audits. If Grantee receives a Title VI-related or ADA-related complaint, Grantee must notify SANDAG in writing within 72 hours of receiving the complaint so that SANDAG can determine whether it needs to carry out its own investigation.

L. Deliverables and Records

Grantee agrees that all deliverables it provides to SANDAG, including photos, shall be owned by SANDAG and shall be free from third-party ownership claims. Grantee shall maintain complete and accurate records with respect to allowable costs incurred under this Agreement. All such records shall be maintained on a generally-accepted accounting basis and shall be clearly identified. Grantee shall provide reasonable access to the representatives of SANDAG, or its designees, including representatives of the applicable government agencies if this Agreement is funded in whole or in part with state or federal funds, to such books and records and any other books, documents, papers, or records of Grantee that are related to this Agreement.

M. Media and Community Outreach Coordination

Grantee agrees to keep SANDAG up to date on the project and media and community outreach efforts and assist SANDAG with media or community events related to the grant-funded project. Furthermore, Grantee agrees to provide project information to support media and communications efforts. This includes project photos taken throughout the project at program events or as part of project tasks. The photos should be high resolution (at least 4 inches by 6 inches with a minimum of 300 pixels per inch) and contain captions with project descriptions, dates, locations, and the names of those featured, if appropriate. SANDAG reserves the right to use the information provided by Grantee for any combination of the following: social media posts, online photo albums, videos, press releases, PowerPoint presentations, web updates, newsletters, and testimonials. In submitting photos to SANDAG, Grantee agrees to release the rights of the photos to SANDAG for its use.

Grantee agrees to include the SANDAG, Walk, Ride, and Roll, and iCommute logos on promotional materials for services funded by this program. SANDAG will provide Grantee with required logos upon request.

N. Notice

Any notice or instrument required to be given or delivered by this Agreement may be given or delivered by email or mailed via first class mail to the below listed addresses:

San Diego Association of Governments
401 B Street, Suite 800
San Diego, CA 92101
Attention: Patty Talamantes
Phone: (619) 699-4814
Email: iCommuteGrants@sandag.org

Grantee:
[Grantee's address]
[City], [State] [ZIP]
Attention: [Grantee Project Manager]
[Phone:]
[Email:]

and shall be effective upon receipt thereof.

This Agreement sets forth all of the terms and conditions for the Agreement between SANDAG and Grantee. This Agreement may be executed and delivered by facsimile signature and a facsimile signature shall be treated as an original.

ATTACHMENTS:

The following attachments are incorporated into and are made part of this Agreement by this reference and attachment.

Attachment D - SANDAG Board Policy No. 035 "Competitive Grant Program Procedures"

The individuals executing this Agreement represent and warrant that they have the legal capacity and authority to do so on behalf of their respective legal entities.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement on the day and year first herein above written:

SAN DIEGO ASSOCIATION OF GOVERNMENTS

[NAME OF ORGANIZATION]

RAY TRAYNOR
Director of Operations

Date

NAME
Title

Date

ATTACHMENT D
SANDAG BOARD POLICY NO. 035 "COMPETITIVE GRANT PROGRAM PROCEDURES"

(Please see the following page)